UNITED STATES POSTAL SERVICE

FY2017

CONGRESSIONAL BUDGET SUBMISSION

BUDGET WORKPAPERS

ITEM	FY 2015 ACTUAL	USPS FY 2016 ESTIMATE	OMB PROPOSED ADJ.	OMB FY 2016 ESTIMATE	USPS FY 2017 ESTIMATE	OMB PROPOSED ADJ.	OMB FY 2017 ESTIMATE
Workyears	630,822	626,667		626,667	613,249		613,249
Mail Volume (Millions of Pieces) Mail Volume (Percent Change Over	154,157	150,871		150,871	147,677		147,677
Previous Year) Workyears (Percent Change Over	-0.9%	-2.1%		-2.1%	-2.1%		-2.1%
Previous Year)	0.9%	-0.7%		-0.7%	-2.1%		-2.1%
Change in Pieces Per Workyear (Percent Change Over Previous Year)	-1.7%	-1.5%		-1.5%	0.0%		0.0%
Total Revenues and Operating Receipts Total Expenses	68,951,181 74,010,887	69,344,363 75,239,611		69,344,363 75,239,611	68,474,078 72,671,240		68,474,078 72,671,240
Net Income or (Loss)	(5,059,706)	(5,895,248)		(5,895,248)	(4,197,162)		(4,197,162)
Capital Commitments (\$000) Total Capital Commitments (\$000) Current	1,687,702 1,491,585	1,789,771 1,789,771		1,789,771 1,789,771	1,465,586 1,465,586		1,465,586 1,465,586
Capital Outlays (\$000)	1,440,610	1,823,744		1,823,744	1,912,994		1,912,994

COST SEGMENT 1 Postmasters

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	20,281	20,958	677	3.3%	20,841	(117)	-0.6%
Expenses (\$000):							
Salaries and Benefits Travel and Transportation of Persons Transportation of Things Benefits of Former Personnel	1,655,257 22,641 - 1,676	1,919,055 23,204 - 1,874	263,798 563 - 199	15.9% 2.5% 0.0% 11.9%	1,954,296 23,313 - 1,874	35,241 108 - -	1.8% 0.5% 0.0% 0.0%
Total	1,679,574	1,944,134	264,560	15.8%	1,979,483	35,349	1.8%

Description:

This segment includes personnel costs that can be attributed to postmasters and district managers/postmasters. Segment 1 costs consist of the salaries, benefits, travel, and relocation costs recorded in general ledger sub-accounts 101 and 102. Also included are amounts recorded in account identifier codes related to the same sub-accounts.

COST SEGMENT 2 Professionals and Supervisors

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	34,793	34,495	(298)	-0.9%	34,077	(418)	-1.2%
Expenses (\$000):							
Salaries and Benefits Travel and Transportation of Persons Transportation of Things Benefits of Former Personnel	3,160,806 21,561 - 94	3,193,227 22,086 - 105	32,420 525 - 11	1.0% 2.4% 0.0% 11.9%	3,231,227 22,189 - 105	38,000 103 - -	1.2% 0.5% 0.0% 0.0%
Total	3,182,461	3,215,418	32,957	1.0%	3,253,521	38,103	1.2%

Description:

This segment includes personnel costs that can be attributed to supervisors and technical personnel in field installations, except those in custodial, building, and equipment maintenance activities (Segment 11), motor vehicle service activities (Segment 12), and miscellaneous local operations (Segment 13). Managers of postal installations other than post offices are covered by this segment. Segment 2 costs consist of the salaries, benefits, travel, and relocation costs recorded in general ledger sub-accounts 103 and 130. Also included are accounts recorded in account identifier codes related to the same sub-accounts.

COST SEGMENT 3 Clerks and Mail Handlers CAG A-J

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources:							
Positions							
Workyears	197,117	194,329	(2,788)	-1.4%	187,475	(6,854)	-3.5%
Expenses (\$000):	-	-	-	0.0%	-	-	0.0%
Salaries and Benefits	14,207,920	13,981,085	(226,835)	-1.6%	13,729,520	(251,565)	-1.8%
Travel and Transportation of Persons	10,563	10,826	264	2.5%	10,877	50	0.5%
Transportation of Things	-	, -	-	0.0%	, -	-	0.0%
Benefits of Former Personnel	(1)	(1)	(0)	11.9%	(1)	-	0.0%
Total	14,218,482	13,991,910	(226,572)	-1.6%	13,740,395	(251,515)	-1.8%

Description:

This segment includes personnel costs that can be attributed to clerks and mail handler personnel in CAG A-J post offices, their classified stations and branches, processing and distribution centers/facilities, air mail centers, network distribution centers, and remote encoding centers. Segment 3 costs consist of the salaries, benefits, travel and relocation recorded in general ledger sub-accounts 104 and 107. Also included are amounts recorded in account identifier codes related to the same sub-accounts.

COST SEGMENT 4 Clerks CAG K

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	3,838	3,770	(68)	-1.8%	3,670	(100)	-2.6%
Expenses (\$000):							
Salaries and Benefits Travel and Transportation of Persons Transportation of Things Benefits of Former Personnel	174,777 1,685 - -	174,866 1,727 - -	89 42 - -	0.1% 2.5% 0.0% 0.0%	174,476 1,735 - -	(390) 8 - -	-0.2% 0.5% 0.0% 0.0%
Total	176,462	176,593	131	0.1%	176,211	(382)	-0.2%

Description:

This segment includes personnel costs that can be attributed to clerks in CAG K post offices. Segment 4 costs consist of the salaries, benefits, travel, and relocation recorded in general ledger sub-account 105. Also included are amounts recorded in account identifier codes related to the same sub-accounts.

COST SEGMENT 6 City Delivery Carriers

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	211,010	209,755	(1,254)	-0.6%	206,989	(2,767)	-1.3%
Expenses (\$000):							
Salaries and Benefits Travel and Transportation of Persons Transportation of Things Benefits of Former Personnel	15,563,173 7,469 - (1)	15,446,219 7,656 - (1)	(116,954) 186 - (0)	-0.8% 2.5% 0.0% 11.9%	15,381,413 7,692 - (1)	(64,806) 36 - -	-0.4% 0.5% 0.0% 0.0%
Total	15,570,642	15,453,874	(116,768)	-0.7%	15,389,103	(64,770)	-0.4%

Description:

This segment includes personnel costs that can be attributed to city delivery carriers. Segment 6 includes office activity, and Segment 7 includes street activity. Segment 6 and 7 costs consist of the salaries, benefits, travel and relocation recorded in general ledger sub-account 113. Also included are amounts recorded in account identifier codes related to the same sub-accounts.

COST SEGMENT 8 Vehicle Drivers

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	8,308	8,314	5	0.1%	8,139	(175)	-2.1%
Expenses (\$000):							
Salaries and Benefits Travel and Transportation of Persons Transportation of Things Benefits of Former Personnel	644,138 21 - -	648,581 21 - -	4,443 1 - -	0.7% 2.5% 0.0% 0.0%	645,105 22 - -	(3,476) 0 - -	-0.5% 0.5% 0.0% 0.0%
Total	644,159	648,602	4,444	0.7%	645,126	(3,476)	-0.5%

Description:

This segment includes personnel costs that can be attributed to vehicle service drivers. Segment 8 costs consist of the salaries, benefits, travel, and relocation costs recorded in general ledger sub-account 114. Also included are amounts recorded in account identifier codes related to the same sub-accounts.

COST SEGMENT 10 Rural Carriers

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	99,715	100,421	707	0.7%	99,844	(577)	-0.6%
Expenses (\$000):							
Salaries and Benefits Travel and Transportation of Persons Transportation of Things Benefits of Former Personnel	6,673,998 2,837 512,901	6,768,985 2,908 493,397	94,987 71 (19,504) -	1.4% 2.5% -3.8% 0.0%	6,829,534 2,922 502,789	60,549 14 9,392 -	0.9% 0.5% 1.9% 0.0%
Total	7,189,736	7,265,290	75,554	1.1%	7,335,245	69,955	1.0%

Description:

This segment includes personnel costs that can be attributed to rural carriers. Segment 10 costs consist of the salaries, benefits, travel, and relocation costs recorded in general ledger sub-account 112. Also included are amounts recorded in account identifier codes related to the same sub-accounts. Rural carrier equipment maintenance allowance costs (52462) are included in this segment.

COST SEGMENT 11 Building, Plant and Operating Equipment

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	38,071	36,869	(1,202)	-3.2%	34,677	(2,191)	-5.9%
Expenses (\$000):							
Salaries and Benefits Travel and Transportation of Persons Transportation of Things Benefits of Former Personnel Other Services	3,095,125 6,862 - (0) 43,005	3,000,399 7,033 - (0) 44,237	(94,726) 171 - (0) 1,232	-3.1% 2.5% 0.0% 11.9% 2.9%	2,872,934 7,066 - (0) 45,394	(127,465) 33 - - - 1,157	-4.2% 0.5% 0.0% 0.0% 2.6%
Total	3,144,991	3,051,668	(93,322)	-3.0%	2,925,394	(126,275)	-4.1%

Description:

This segment includes all personnel costs, including supervision, that can be attributed to building services, postal operating, building, and plant equipment maintenance, maintenance administrative support, and repair center activities. Segment 11 costs consist of the salaries, benefits, travel and relocation costs recorded in general ledger sub-accounts 121, 123, 125, 127, and 153. Also included are amounts recorded in account identifier codes related to the same sub-accounts. Costs for contract cleaners (52311) are included in this segment.

COST SEGMENT 12 Vehicle Maintenance

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	6,224	6,249	25	0.4%	6,076	(173)	-2.8%
Expenses (\$000):							
Salaries and Benefits	511,098	516,622	5,524	1.1%	514,063	(2,558)	-0.5%
Travel and Transportation of Persons	162	164	2	1.3%	165	1	0.5%
Transportation of Things	19,734	19,329	(405)	-2.0%	19,641	312	1.6%
Benefits of Former Personnel	-	-	-	0.0%	-	-	0.0%
Communication, Utilities, and Misc.	-	-	-	0.0%	-	-	0.0%
Other Services	264,565	271,396	6,831	2.6%	277,779	6,383	2.4%
Supplies and Materials	361,664	371,889	10,224	2.8%	381,057	9,168	2.5%
Inventory Adjustments	414,137	424,961	10,825	2.6%	434,948	9,987	2.4%
Total	1,571,360	1,604,361	33,001	2.1%	1,627,653	23,292	1.5%

Description:

This segment includes all personnel costs, including supervision, that can be attributed to motor vehicle maintenance services. Segment 12 costs consist of the salaries, benefits, travel and relocation recorded in general ledger sub-account 141. Also included are amounts recorded in account identifier codes related to the same sub-accounts. Costs for motor vehicle supplies, materials, maintenance, and vehicle hire are included in this segment.

COST SEGMENT 13 Miscellaneous Field Operations

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	284	285	1	0.3%	284	(1)	-0.4%
Expenses (\$000):							
Salaries and Benefits	168,139	48,376	(119,763)	-71.2%	216,732	168,356	348.0%
Travel and Transportation of Persons	15,685	15,713	28	0.2%	15,806	94	0.6%
Transportation of Things	35,061	81,853	46,792	133.5%	48,699	(33,154)	-40.5%
Benefits of Former Personnel	-	-	-	0.0%	-	-	0.0%
Communication, Utilities, and Misc.	0	0	-	0.0%	0	-	0.0%
Other Services	72,156	74,330	2,174	3.0%	76,274	1,944	2.6%
Supplies and Materials	201,842	172,107	(29,734)	-14.7%	166,390	(5,717)	-3.3%
Total	492,882	392,379	(100,503)	-20.4%	523,902	131,523	33.5%

Description:

This segment includes personnel costs that can be attributed to the Mail Equipment Shops, the Facilities Field Offices, and the Purchasing Field Service Centers. Segment 13 costs consist of the salaries, benefits, travel, and relocation costs recorded in general ledger sub-accounts 142, 146, and 148. Also included are amounts recorded in account identifier codes related to the same sub-accounts.

COST SEGMENT 14 Transportation

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	-	-	-	0.0%	-	-	0.0%
Expenses (\$000):							
Transportation of Things	6,579,079	7,005,382	426,302	6.5%	7,279,407	274,026	3.9%
Total	6,579,079	7,005,382	426,302	6.5%	7,279,407	274,026	3.9%

Description:

This segment includes the cost of non-Postal Service contractual resources used to transport domestic mail between Postal Service facilities within the United States of America. Air, highway, rail, and water transportation modes are included. (Note: The cost of the Postal Services used to transport mail, which include Vehicle Service Drivers and Postal Service owned vehicles, are included in Cost Segment 8). This segment also includes the costs of transporting international mail between the United States and foreign countries. Additionally, Segment 14 includes the impact of fluctuations in the international currency conversion (known as Special Drawing Rights or SDRs) on international transportation costs. The cost of overseas military and official U.S. Government mail and an exactly offsetting reimbursement from the U. S. Government is also included in this segment.

COST SEGMENT 15 Building Occupancy

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	-	-	-	0.0%	-	-	0.0%
Expenses (\$000):							
Transportation of Things	83	193	111	133.6%	115	(78)	-40.5%
Rental Payments to GSA	33,178	39,578	6,400	19.3%	40,613	1,035	2.6%
Rental Payments to Others	990,941	1,182,098	191,157	19.3%	1,213,021	30,924	2.6%
Communications, Utilities, and Misc.	715,295	711,505	(3,790)	-0.5%	724,812	13,307	1.9%
Other Services	218,946	221,398	2,452	1.1%	223,745	2,347	1.1%
Equipment	-	-	-	0.0%	-	-	0.0%
Capitalized Leases	(93,355)	(111,363)	(18,009)	19.3%	(114,277)	(2,913)	2.6%
Total	1,865,088	2,043,409	178,321	9.6%	2,088,031	44,621	2.2%

Description:

This segment includes the non-capital related non-personnel costs of occupying and maintaining Postal Service owned and rented facilities. These costs include rent, heating fuel, building repairs and alterations, and utilities, such as gas, electricity, and water.

COST SEGMENT 16 Supplies and Services

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	81	82	0	0.3%	81	(0)	-0.4%
Expenses (\$000):							
Salaries and Benefits	9,014	9,192	178	2.0%	9,354	162	1.8%
Travel and Transportation of Persons	103	106	3	2.5%	106	0	0.5%
Transportation of Things	1,846	1,961	115	6.2%	1,992	30	1.6%
Benefits of Former Personnel	-	-	-	0.0%	-	-	0.0%
Communications, Utilities and Misc.	112,935	108,325	(4,610)	-4.1%	110,576	2,251	2.1%
Printing and Reproduction	63,199	57,117	(6,083)	-9.6%	56,282	(835)	-1.5%
Other Services	1,630,384	1,954,697	324,314	19.9%	1,928,732	(25,966)	-1.3%
Supplies and Materials	754,461	749,653	(4,808)	-0.6%	759,311	9,658	1.3%
Equipment	1,051	1,173	122	11.6%	1,202	30	2.5%
Inventory Adjustments	384,687	381,503	(3,184)	-0.8%	390,165	8,662	2.3%
Total	2,957,680	3,263,726	306,046	10.3%	3,257,720	(6,006)	-0.2%

Description:

This segment includes the non-personnel cost of supplies and spare parts, and the personnel cost of employees at Material Distribution Centers who purchase and maintain inventories of postal supplies and spare parts, and then distribute them to postal installations. Also included is the cost of internet and phone services, printing and reproduction, including postage stock and other accountable paper, and the cost of contractual and other services, except those related to the transportation of mail which are included in Cost Segment 14, and those related to Headquarters Administration which are included in Cost Segment 18.

COST SEGMENT 17 Research and Development

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	-	-	-	0.0%	-	-	0.0%
Expenses (\$000):							
Other Services	27,998	26,959	(1,039)	-3.7%	27,768	809	3.0%
Total	27,998	26,959	(1,039)	-3.7%	27,768	809	3.0%

Description:

This segment includes the costs of contractual services related to Research and Development (R&D) initiatives on new technologies and equipment which primarily include efforts to improve mail processing technology, delivery and retail technology, construction engineering, and field Industrial Engineering. Personnel costs for Postal Service employees engaged in R&D activities are described in Segment 18.

COST SEGMENT 18 Administration and Area Operations

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	11,068	11,108	41	0.4%	11,063	(45)	-0.4%
Expenses (\$000):							
Salaries and Benefits	9,179,169	9,006,358	(172,811)	-1.9%	9,610,216	603,859	6.7%
Travel and Transportation of Persons	37,571	38,477	906	2.4%	38,656	179	0.5%
Transportation of Things	-	-	-	0.0%	-	-	0.0%
Benefits of Former Personnel	3,162,049	3,353,010	190,961	6.0%	85,864	(3,267,146)	-97.4%
Communications, Utilities and Misc.	-	-	-	0.0%	-	-	0.0%
Printing and Reproduction	1,287	2,992	1,705	132.5%	1,784	(1,208)	-40.4%
Other Services	118,798	372,557	253,759	213.6%	431,248	58,691	15.8%
Supplies and Materials	69	105	36	52.6%	77	(28)	-26.9%
Equipment	19	19	0	1.5%	20	1	2.6%
Total	12,498,962	12,773,518	274,556	2.2%	10,167,865	(2,605,652)	-20.4%

Description:

This segment includes the personnel cost of employees at Headquarters, Headquarters related Field Service Units, and Area offices. Non-personnel costs specifically related to Headquarters or Area Administration, and miscellaneous support costs and contingencies which are corporate wide in nature are also included. Other costs included are awards and lump sum payments made to employees whose personnel costs are included in Segments 15, 16, 17, and 19 and corporate wide personnel costs which are not allocated by employee category. Only those awards and lump sum payments which relate to individual performance or some other circumstances unique to one individual are included in Segment 18. Awards and lump sum payments that are made to all or most employees in an employee category are included with the personnel cost of that employee category. Corporate wide personnel costs include workers' compensation, unemployment compensation, CSRS unfunded liabilities, CSRS annuitant COLAs, annuitant health benefits, annuitant life insurance, repricing of annual leave, annuity protection program, and health benefits for employees on worker's compensation.

COST SEGMENT 19 Support Services

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	33	33	0	0.3%	33	(0)	-0.4%
Expenses (\$000):							
Salaries and Benefits Travel and Transportation of Persons Transportation of Things Benefits of Former Personnel Other Services Supplies and Materials	3,942 499 - - 51,862 422	4,013 512 - - 39,934 324	70 12 - - (11,928) (98)	1.8% 2.5% 0.0% 0.0% -23.0% -23.2%	4,077 514 - - 39,884 324	64 2 - - (51) (0)	1.6% 0.5% 0.0% 0.0% -0.1% 0.0%
Total	56,726	44,783	(11,943)	-21.1%	44,799	16	0.0%

Description:

This segment includes the non-personnel cost of equipment maintenance training supplies and services, and the personnel cost of employees at the Maintenance Technical Support Center.

COST SEGMENT 20 Depreciation and Servicewide

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	-	-	-	0.0%	-	-	0.0%
Expenses (\$000):							
Other Services	16,615	25,153	8,538	51.4%	19,236	(5,917)	-23.5%
Supplies and Materials	1,907	1,664	(242)	-12.7%	1,626	(38)	-2.3%
Equipment	-	-	-	0.0%	-	-	0.0%
Insurance Claims and Indemnities	103,488	126,348	22,860	22.1%	112,972	(13,376)	-10.6%
Interest	185,020	200,295	15,275	8.3%	207,302	7,007	3.5%
Land and Structures	-	-	-	0.0%	-	-	0.0%
Depreciation	1,847,577	1,984,146	136,568	7.4%	1,868,481	(115,665)	-5.8%
Total	2,154,607	2,337,607	182,999	8.5%	2,209,617	(127,990)	-5.5%

Description:

This segment includes the cost of capital plant and equipment which consists of depreciation, amortization, and interest on debt. All Postal Service debt currently outstanding was incurred for the acquisition of capital. Also included in Segment 20 are claims, losses, and other non-capital amounts written off. Interest on retirement liabilities is reflected in Segment 20 so that all interest is included together in the same segment.

COST SEGMENT 21 Capital Investments

	Actual FY 2015	Estimate FY 2016	Change Amount FY 2016	Percent Change FY 2016	Estimate FY 2017	Change Amount FY 2017	Percent Change FY 2017
Resources: Positions Workyears	-	-	-	0.0%	-	-	0.0%
Expenses (\$000):							
Construction Building Improvements Mail Processing Equipment Vehicles Retail Equipment Postal Support Equipment	21,831 407,121 3,033 551,747 250 703,720	302,046 100,000 506,514 231,650 72,360 577,200	280,215 (307,121) 503,481 (320,097) 72,110 (126,520)	1283.6% -75.4% 16599.5% -58.0% 28844.0% -18.0%	302,032 100,000 545,782 179,000 - 338,772	(14) - 39,268 (52,650) (72,360) (238,428)	0.0% 0.0% 7.8% -22.7% -100.0% -41.3%
Total	1,687,702	1,789,771	102,068	6.0%	1,465,586	(324,184)	-18.1%

Continued on next page:

COST SEGMENT 21 Capital Investments (continued)

Descriptions:

Construction and Building Improvements

This category includes funds for acquisition of sites, design and construction of new postal owned buildings, purchase of existing facilities, and improvement to existing leased and owned post office buildings.

Mail Processing Equipment:

The funds planned in this program are for the purchase of fixed mechanization, non-fixed mechanization and other mail handling equipment. Fixed mechanization is custom made to meet the requirements for a particular mail handling operation or a specific building. Non-fixed mechanization consists of automated modules of equipment such as Delivery Bar Code Sorters (DBCS), Automated Flat Sorting Machines (AFMS), upgrade and retrofit kits, etc. This program is directed toward reducing costs in mail processing operations.

Vehicles:

The vehicle program consists of four vehicle requirement categories: carrier motorization, bulk transfer vehicles for delivery and intra/inter transport of the mails, law enforcement vehicles for postal inspector surveillance, and other maintenance of vehicles and buildings.

Customer Service Equipment:

This equipment supports post office lobby, window, and self-service programs. The Postal Service's objective is to render new and improved services to postal customers in the retail areas of post offices.

Postal Support Equipment:

Support equipment consists of such items as office machines and furniture, maintenance equipment, and automatic data processing equipment.